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ECG 3624

Director of Training

2 November 1956

Chief, Assessment and Evaluation Staff

Review, Evaluation, and Recommendations Concerning
"Dynamic Integrated Democracy"

1. Several members of the A & E Staff have read and evaluated subject document by [] While recognizing that his document represents only an early draft of [] thoughts, it was the consensus of the reviewers that it contained some provocative and stimulating ideas.

2. It is the general conclusion of the reviewers that this document contains implications both for policy and training:

a. It seems apparent that the U. S. Government is seeking a consistent policy, both overt and covert, for dealing with the Near East and African nations. A major problem is to develop a policy that permits encouragement of under-developed countries to satisfy their nationalistic aspirations and, at the same time, does not offend our NATO allies. [] ideas suggest an "attitude" which might provide a basis for a consistent policy.

b. An additional implication of [] findings is a need for a better program of training case officers in ways to "sell" democracy and anti-communism in terms that will have appeal in the particular area in which the case officer is operating. At present the Intelligence Orientation Course is designed to evaluate democracy and communism only in terms of appeals to the American culture. Supporting evidence for the need to learn "appeals" that are suitable to various areas comes from debriefings of returned case officers, now being conducted by the A & E Staff.

3. Several recommendations have occurred to the reviewers:

a. That [] paper be rewritten, deleting nearly all of his erudite philosophical evidence and his proposals for a somewhat utopian organization, but maintaining his "attitudinal approach."

b. That this revised and shortened paper be circulated to the State Department and to the PP Staff for consideration in developing further a consistent U. S. policy toward Africa and Asia.

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SUBJECT: Review, Evaluation, and Recommendations Concerning
"Dynamic Integrated Democracy"

e. That training in selling democracy and anti-communism, utilizing appeals appropriate to individual areas of the world, be instituted, perhaps in the area programs of the Language and Area School.

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FC 6-3548
2 November 1956

Chief, NEA

X1 ATTN:

Director of Training

Dynamic Integrated Democracy

X1 1. paper on Dynamic Integrated Democracy is returned to you with the comments of the senior member of our PP Staff in the Operations School.

2. I would be glad to discuss this with you further should you so desire.

SIGNED

MATTHEW BAIRD

Attachments (2)

MB:epc

Distribution:

Orig & 2 - Addressee

1 - DTR

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EO 6-3548

Chief, Operations School

2 November 1956

Chief Instructor,

25X1

Comments on NEA [redacted] Document
Entitled "Dynamic Integrated Democracy" (D. I. D.)

1. Its value to C. O. instruction:

As it now stands, this document has little value to case officer instruction. It is an idealistic concept, not yet adopted as a principle or program, which, however worthy, is unrealistic in our current operations.

2. Reproduction:

Not in its present form. If the author would submit details of his experiences utilizing D. I. D. successfully, it should prove most worthwhile for reproduction in an operational aid.

3. Comment:

The author contends that something must be done to prevent the rapidly declining influence of the U. S. and the spread of Communism in Afro/Asia. With that there is no argument and since other policies have failed, perhaps D. I. D. is worth trying. His belief in the basic compatibility of all religions is also worthy but he seems to forget that some of the bloodiest wars in history have been fought over minor religious disagreements among the "sects." Identification of the case officer (and true U. S. democracy) with the needs and desires of Afro/Asian peoples is certainly sound, and the author's logical reasoning leading to the conclusion that all Afro/Asian (and the U. S.) have a strong mutuality of interest is sincere and noteworthy. In fact if not only our case officers, but all our support personnel went to the field with such an attitude of sympathetic understanding of local trends and needs, our operations in the field might be considerably advanced. However, this paper is a policy line rather than an operational technique or device. If it should become policy, then OTR/OS would be most happy to instruct case officers in its use.

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Chief, Operations School

2 November 1956

Chief Instructor, [REDACTED]

25X1

Comments on NEA [REDACTED] Document Entitled
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FROM:

DTR

TO:

NO.

DATE 17 SEP 1956

TO	ROOM NO.	DATE		OFFICER'S INITIALS	TELEPHONE	COMMENTS
		REC'D	FWD'D			
1. AC/OS			21 Sept			<p>This document is thought well of in NEA. The thesis has been used successfully by the author in operations. I should like to have it read carefully to determine:</p> <ol style="list-style-type: none">① its value to C.O. instruction2 whether & in what form it should be reproduced. <p>1-2: Your comments - and [redacted] - on this, please, per above.</p> <p>Buck slip attached to "Dynamic Integrated Democracy"</p>
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FORM NO. 610

REPLACES FORM 610 WHICH MAY BE USED.

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FROM:				TELEPHONE	NO.	
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DATE				1956		
TO	ROOM NO.	DATE		OFFICER'S INITIALS	TELEPHONE	COMMENTS
		REC'D	FWD'D			
1.	AC/OS			N		This document is thought well of in NEA. The thesis has been used successfully by the author in operations. I should like to have it read carefully to determine: 1. its value to C.O. instruction. 2. whether & in what form it should be reproduced. MBaird 1956 <i>Signed receipt on 9/18/56 for (2) more copies hand-carried from NEA/2</i> 25X1 [] Note attached to Mr. Baird read: "Some time ago I discussed this material with [] of your staff and suggest therefore, if appropriate, you may wish to review it." Per DTR, forwarded 1 copy to 25X1 [] other to C/OS. Note left attached to copy going to 25X1 [] & following added thereto 25X1 [] by [] Mr. Baird has forwarded two copies of this document 25X1 [] for determination on: 1. its value to C. O. instruction. 2. whether & in what form it should be reproduced. Please return to this office after review." <i>9/20/56</i>
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REPLACES FORM 51-10 WHICH MAY BE USED

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Dynamic Integrated Democracy 1/

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Rec'd 11 Sept. 56

unclassified

Mr. Baird:

The document titled
DYNAMIC INTEGRATED DEMOCRACY
STAT sent to [] for

"1. determination of its value to C. O.
instruction

2. whether & in what form it should be
reproduced" STAT

STAT has been passed on to []

STAT [] wondered if (1) we knew
the author's name and (2) if so, would
there be any objection to his contacting
the man to discuss the matter?

I did not ~~xxx~~ want to reveal any contacts
without checking it out with you.

STAT

Was [] the author of this
paper or
was it any of the other three individuals
shown on the attached slip of paper?

What may I tell []